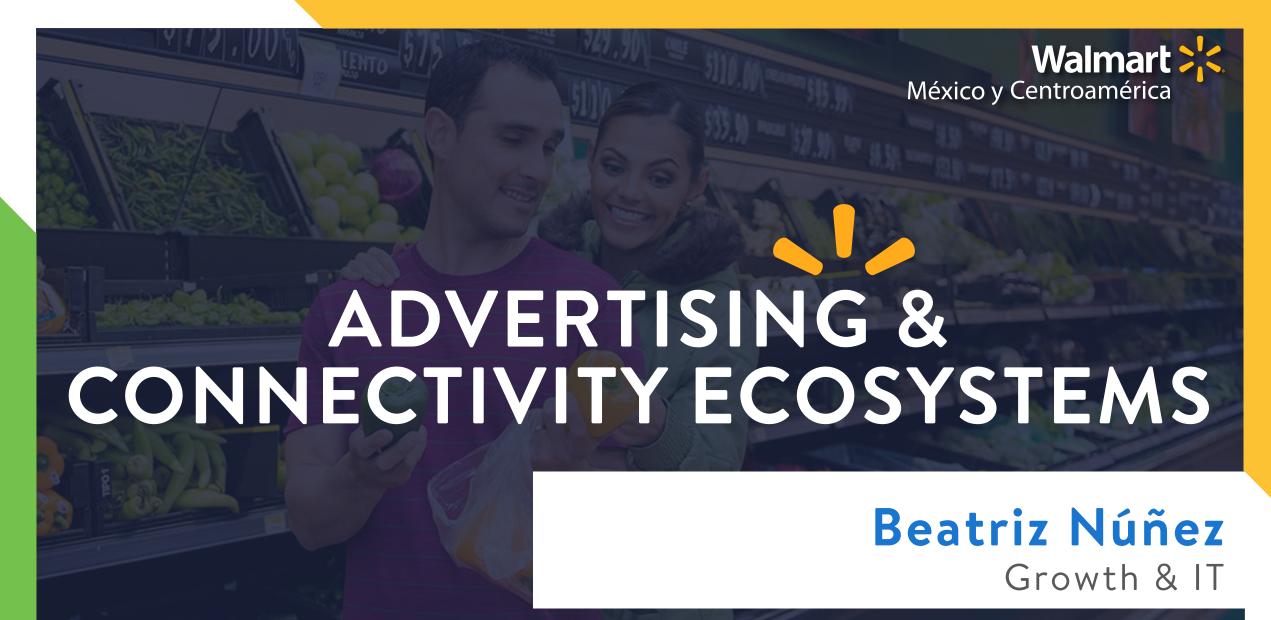


The date of this meeting is February 18, 2021. Today's meeting is being recorded and will remain available at www.walmex.mx

The content of these presentations is property of Wal-Mart de México S.A.B. de C.V. and is intended for the use of the company's shareholders and the investment community. It should not be reproduced in any way.

The presentations at this meeting may contain certain references concerning Wal-Mart de Mexico S.A.B. de C.V.'s future performance that should be considered as good faith estimates made by the Company.

These references only reflect management's expectations and are based upon currently available data. Actual results are always subject to future events, risks and uncertainties, which could materially impact the Company's actual performance.



February 18, 2021

Our emerging flywheel

Win the primary destination

Grocery and Consumables









Reinvest in the CVPs and AVP

Customer & Associate Centricity



Price Seekers & Tight Budget



Digital Experience and Efficient & Busy



Quality Seekers

Build an omni-driven ecosystem

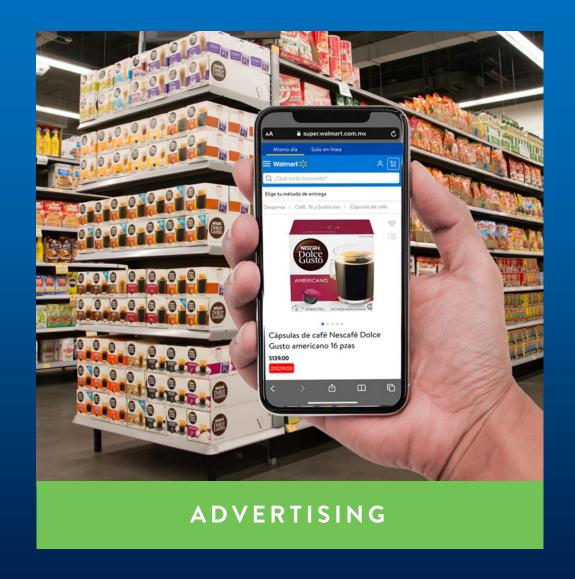
Extended GM Assortment Financial solutions and other

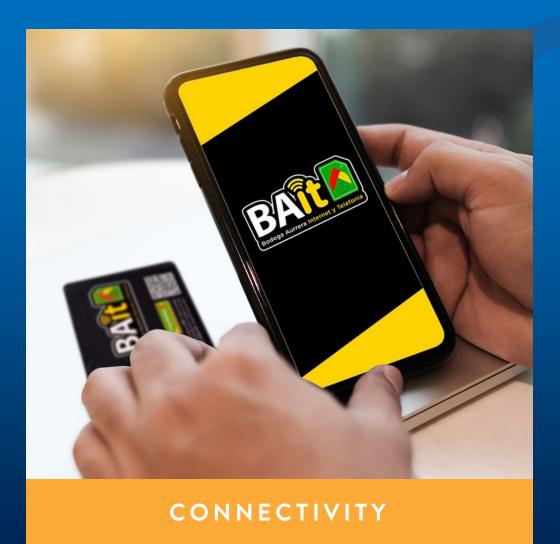
Be sustainably lower cost supported by new sources of revenue

EDLC & Productivity

Monetization

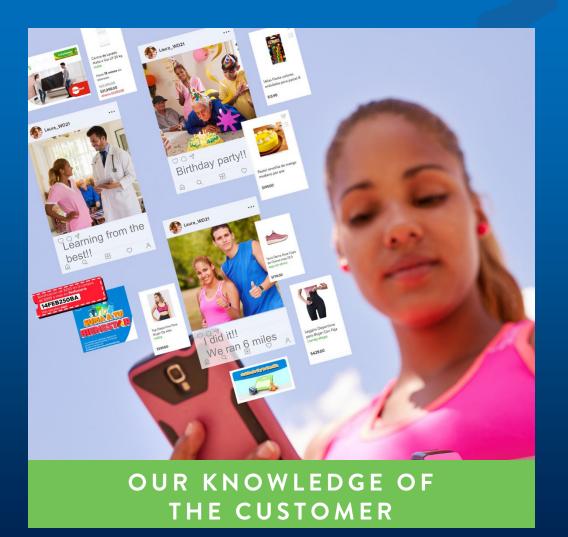
Ecosystems



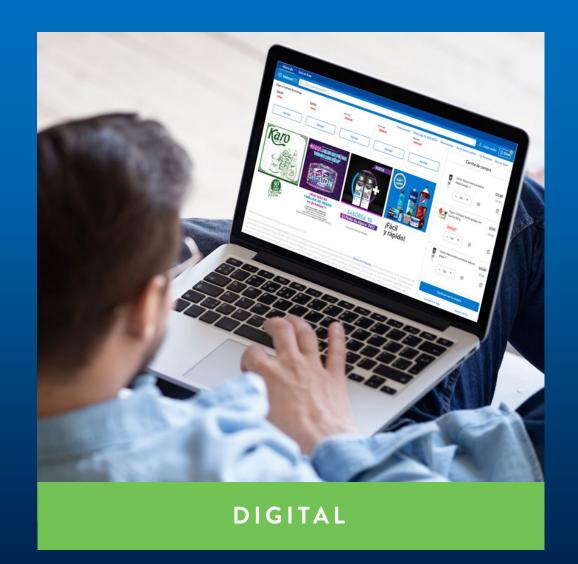


Become the leading media platform in Mexico by helping brands connect with our customers more often and more meaningfully





VIDEO





STORE

Deliver the best connectivity at the best price to help our customers live better













Main takeaways



- Unique advertising capabilities to connect frequently and meaningfully
- Connectivity as a lever for the omnichannel ecosystem
- This is just the beginning of the Walmart ecosystem